

Dear All,

Thank you for your latest email to Dan Gertler. As mentioned in his last communication, the Ventora team will participate in the communications with you alongside Mr. Gertler.

We look forward to moving ahead in planning our meeting together, anchored in a common commitment to a culture of collaboration, mutual respect and transparency.

Having now received your affirmative response, we will begin the process of identifying an independent and impartial candidate to serve as facilitator. Accordingly, as set out in Mr. Gertler's initial note to you, we will share with you a list of prospective facilitators within the next 10 days. (You will appreciate that we need each potential facilitator to approve taking on such a role before we can include them in a list to be shared with you.) We look forward to receiving your suggested list within the same timeframe.

As initially suggested, once we have agreed on a mutually satisfactory facilitator, we should then proceed to set the agenda together, under the guidance and good offices of this neutral facilitator.

With an independent and impartial facilitator enjoying our collective confidence, and a commitment to our jointly curated agenda, we would then be well-placed to expeditiously set the meeting.

As Mr. Gertler wrote in his earlier correspondence, his outreach to you is underpinned by good faith and a spirit of hope and optimism for the future of the DRC. Indeed, while Ventora and Mr. Gertler are no longer a part of that future, having ceased all active business in the country, we are proud that the historic settlement we concluded with the democratically-elected DRC Government will provide Billions to build a brighter future for the Congolese people. This will be a catalyst for positive change, contributing to democratic consolidation, environmental protection, and sustainable development, with well-paying jobs and critical infrastructure across the DRC.

We look forward to discussing this further with you in greater detail, and how we can move forward together for the Congolese people.

Very best, Ventora Development (Communications Team)